



**LINCOLNSHIRE INTEGRATED CARE  
PARTNERSHIP  
12 MARCH 2024**

**PRESENT: COUNCILLOR MRS S WOOLLEY (CHAIRMAN)**

**Lincolnshire County Council:** Councillors Mrs W Bowkett (Executive Councillor Adult Care and Public Health), W H Gray, C E H Marfleet and Mrs S Rawlins.

**Lincolnshire County Council Officers:** Martin Samuels (Executive Director - Adult Care and Community Wellbeing) and Professor Derek Ward (Director of Public Health).

**NHS Lincolnshire Integrated Care Board:** Dr Gerry McSorley and John Turner (Vice-Chairman).

**District Council:** Councillor Richard Wright.

**Healthwatch Lincolnshire:** Dean Odell.

**NHS Providers in Lincolnshire:** Kevin Lockyer.

**Voluntary & Community Sector:** Emma Tatlow.

**Care Sector:** Melanie Weatherley MBE.

**Officers In Attendance:** : Michelle Andrews (Assistant Director – ICS), Peter Burnett (Director of Strategic Planning, Integration and Partnerships, NHS Integrated Care Board), Alison Christie (Programme Manager, Strategy and Development) and Katrina Cope (Senior Democratic Services Officer) (Democratic Services).

20      APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS

Apologies for absence were received from Councillor Mrs P A Bradwell OBE, Julia Debenham (Associate Member, Lincolnshire Police), Neil Juster (Associate Member, Higher Education and Greater Lincolnshire Local Enterprise Partnership), Andrew Morgan (Nominated Chief Executive, representing NHS Providers in Lincolnshire) and Heather Sandy (Executive Director of Children's Services).

It was noted that Linda Dennett (Assistant Director, Children's Health, and Commissioning) had replaced Heather Sandy, (Executive Director – Children's Services) for this meeting only.

21      DECLARATIONS OF MEMBERS' INTEREST

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There were no declarations of members' interest made at this point in the meeting.

22 MINUTES OF THE LINCOLNSHIRE INTEGRATED CARE PARTNERSHIP MEETING HELD  
ON 5 DECEMBER 2023

**RESOLVED**

That the minutes of the Lincolnshire Integrated Care Board meeting held on 5 December 2023 be approved and signed by the Chairman as a correct record.

23 ACTION LOG

**RESOLVED**

That the Action Log presented be noted.

24 CHAIRMAN'S ANNOUNCEMENTS

**RESOLVED**

That the Chairman's announcements as detailed on page 13 of the report pack be noted.

25 INTEGRATED CARE PARTNERSHIP STRATEGY

Consideration was given to a report from Michelle Andrews, Assistant Director ICS, Lincolnshire County Council and Pete Burnett, Director of Strategic Planning, Integration and Partnerships, NHS Lincolnshire Integrated Care Board, which invited the Partnership to approve the Integrated Care Strategy (Appendix A) and to the publication of the Integrated Care Partnership Strategy on the Lincolnshire Intelligence Hub alongside the Joint Introduction document and the Joint Health and Wellbeing Strategy.

The Chairman invited the Assistant Director ICS, Lincolnshire County Council and Director of Strategic Planning, Integration and Partnerships, NHS Lincolnshire Integrated Care Board to present the item to the Partnership.

The Partnership were reminded that the strategy had been developed with all partners across the integrated care system and the copy of the strategy attached at Appendix A to the report was the final iteration of the said document.

The Partnership noted the five refreshed strategic enablers as shown on page 16 of the report pack and that each enabler would have a System Responsible Officer (SRO) and a delivery lead, whose role it was to support and challenge the system and to embed the thinking into all that was done as set out for each strategic enabler. The SRO and the delivery lead would also ensure that delivery arrangements were in place, any barriers and challenges were addressed, and measures were developed to ensure that ambitions were delivered.

The Partnership was advised that once approved the strategy would be published on the Lincolnshire Intelligence Hub, with links being added to the ICB's and county council websites. It was however highlighted the strategy would be available in different formats to suit phones, tablets, computers, as well as a PDF version for printing.

During consideration of this item the following comments were noted:

- One member enquired when the system would start to see the delivery outcomes, and how these would be measured. It was noted that work was ongoing to combine the measures from the different documents together as a high-level system ambition. It was highlighted in parallel to the work on the strategies, delivery had been taking place and the next item on the agenda would highlight how that work was going to be taken forward. It was highlighted further that an update would be received for each of the enablers to identify what had been achieved. It was felt that the planned informal development sessions would give members the opportunity to discuss matters further;
- It was noted that although the voluntary and community sector had been engaged throughout the process, there could have been more reference to the sector in the document. The voluntary and community sector representative agreed to share comments with officers after the meeting; and
- That the voluntary and community sector needed access to digital records or to be part of the conversation on how the analytical and digital capabilities could be shared.

The Chairman on behalf of the Partnership extended thanks to the presenters.

## **RESOLVED**

1. That the Integrated Care Partnership Strategy as detailed in Appendix A to the report be approved.
2. That publication of the Integrated Care Partnership Strategy on the Lincolnshire Health Intelligence Hub alongside the Joint Introduction document and the Joint health and Wellbeing Strategy be approved.

## 26 INTEGRATED CARE PARTNERSHIP FUTURE OPERATING MODEL

Consideration was given to a report from Michelle Andrews, Assistant Director ICS, Lincolnshire County Council and Pete Burnett, Director of Strategic Planning, Integration and Partnerships, NHS Lincolnshire Integrated Care Board, which invited the Partnership to agree proposals to move to a new operating model from March 2024.

*Councillor Mrs S Rawlins joined the meeting at 16:08.*

The Chairman invited Derek Ward, Director of Public Health to present the item to the Partnership.

The Partnership noted that to lessen the overlap and duplication it was proposed to reduce the number of Integrated Care Partnership (ICP) meetings from four formal meetings a year to three a year, one formal meeting and two informal development sessions. Figure 1 on page 40 of the report pack illustrated the proposed future operating model.

It was felt that the introduction of the two informal development sessions would provide partners greater opportunity to discuss issues presented by the ICP strategy itself and to come to agreement about system collaboration to maximise the delivery of the ambitions and aims. A copy of a draft Forward Plan was presented in Table 1 of page 41 of the report pack.

Appendix A to the report provided a copy of the updated Integrated Care Partnership Terms of Reference to reflect the proposed future operating model.

**RESOLVED**

1. That proposals to move to a new operating model from March 2024 be agreed.
2. That the proposal to move to one formal and two informal meetings per year as detailed in the report be supported and agreed.
3. That the updates to the Terms of Reference as detailed in Appendix A to the report be agreed.

The meeting closed at 4.11 pm.